



**WE'RE
BIG RIVER
GROUP**

2026



Our Mission

Where we are headed

We are the best trade supplier by making our customers lives easier and being trusted to deliver.



Our Values

How we work together



One Team

People first.



Respect

Safety, care, and respect for everyone.



Accountable

We own our outcomes and deliver on our word.



Partnerships

Built on trust and collaboration.



Responsible

Doing the right thing - socially and environmentally.



Excellence

Raising the bar through quality and innovation.

Note from the CEO

As we reflect on the journey we've shared over the past few years, I am incredibly proud of what we've achieved together. In a challenging and often uncertain market, we have continued to grow, improved the business, strengthened the service we deliver to our customers and stepped up as a team.

The environment we are operating in has changed, and past business models are being challenged. What has not changed is how we respond. Our focus remains on doing the basics well, growing our business, improving our margins, and managing our costs and cash with discipline, while continuing to build for the future through capability, value added products and targeted investment.

At our core, our fundamentals remain strong. Our partnerships with customers and suppliers are the backbone of our business. We back our people, take ownership, and support each other to deliver. We are at our best when we work together as one team, combining local accountability with the strength of a national network.

Looking ahead, our ambition is clear. We want to continue growing and remain the leading supplier to our trade customers in our chosen focus markets. There is a real opportunity in front of us, but it will come from focus, discipline and execution.

Each of us has a role to play. Staying connected to our customers, working with our supply partners, supporting each other, and taking ownership of outcomes will be critical. If we stay focused, back each other and execute well, we will deliver the next phase of our growth together.

John Lorente
CEO, Big River Group



History of Big River Group

With an operating history of more than 130 years, Big River Group was founded on the principles of innovation and customer service. Founder Thomas Pidcock first entered the timber industry in 1894 in Northern NSW, later establishing his own sawmills in the 1920s in the Richmond Range and Tabulam.

In 1928, Pidcock constructed the first sawmill in NSW to use hydroelectric power to mill and dry eucalyptus, a pioneering move that enabled the company to expand and helped shape the Big River business known today.

A decade later, Thos. Pidcock and Sons Pty Ltd was formed, with offices operating in Grafton and Coffs Harbour. Following Pidcock's death in 1948, the company was carried forward by his four sons.

In 1960, the family sold its sawmilling operations to establish a modern rotary veneer factory in Grafton. In 1983, the company transitioned from veneer manufacturing to plywood production, opening a plantation plywood line producing F27 hardwood plywood. Today, all timber processed by the company is sourced from sustainably managed plantation and regrowth forests with Australian Forestry Standard Certification.

By 1992, Big River had established sales and distribution centres in Brisbane, Melbourne and Sydney, followed by Perth in 2000 and Townsville in 2003. In 2006, the company acquired a centre on the Sunshine Coast and its manufacturing facility in Wagga Wagga.

The first ArmourDeck steel roll-forming line was installed in Grafton in 2009, marking the beginning of a period of accelerated growth. In 2016, private equity firm Anacacia Capital acquired a controlling interest in the business.

A milestone year followed in 2017, when Big River Group successfully listed on the ASX, completed four business acquisitions and expanded its national footprint.

In recent years, Big River Group has continued to grow organically through strategic acquisitions across Australia and New Zealand, strengthening its national presence and broadening its product and service capability. Recent additions include SLQ, which expanded specialist panel and distribution capacity, and JBS in Western Australia, which enhanced Big River's west coast footprint.

Today, Big River Group operates 25 sites across Australia and New Zealand, supporting its Panels, Building Trade Centres, and Formwork & Commercial businesses. From its early roots as a family-owned timber business, Big River Group has grown into a leading supplier to commercial and residential construction markets - maintaining the customer-focused values on which it was founded, with one goal in mind: helping customers build with confidence.

“It was in 1928 that Pidcock constructed the first sawmill in the state of NSW using hydroelectric power to mill hoop pine and eucalyptus, a revolutionary move that enabled the company to expand and pave the way forward to the Big River we know today.”



Our Business Today



25 sites
across the major population centres
of Australia and New Zealand



7 manufacturing sites
- 3 x Frame & Truss prefabrication plants
- 4 x Plywood / panel manufacturing plants

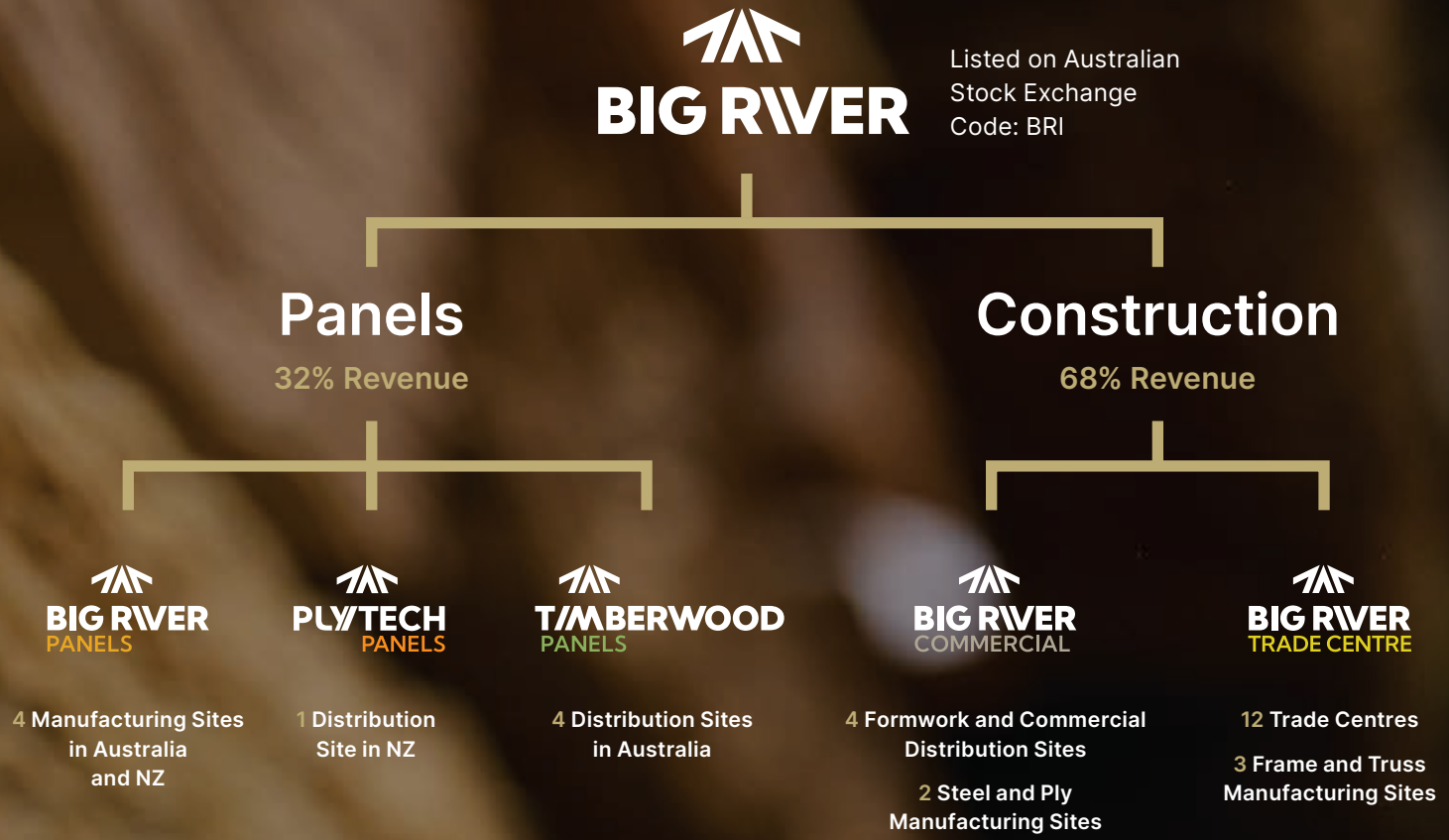


Approx. **650 employees**
Average L.O.S ~10 years



- Big River Trade Centre
- Big River Commercial
- Big River Panels
- Timberwood Panels
- Plytech Panels

Our Structure



More Than Products. A Partner for Building.

For more than 130 years, Big River Group has helped customers build homes, communities, commercial projects and infrastructure across Australia and New Zealand.

Today, Big River Group combines the scale of a national network with the responsiveness of empowered local teams, providing customers with the products, expertise and service they need to get the job done.

Big River Group combines specialist product expertise, manufacturing capability and strong local customer relationships to help trade professionals build better.

Big River Group doesn't try to be everything to everyone. We focus on selected trade markets where category leadership, technical expertise and value added solutions create genuine value for customers. Our expertise, relationships and execution are our competitive advantage.

Our Competitive Advantage



Trade Focused

Everything we do is designed around the needs of trade professionals. Product availability, technical support, accurate advice and reliable delivery are fundamental because our customers depend on them every day.



National Scale. Local Presence.

With 25 sites across Australia and New Zealand, Big River Group combines the buying power and supply chain capability of a national business with local decision making and strong customer relationships.



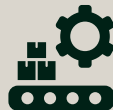
Knowledge and Expertise

Decades of experience across construction, timber, panels, formwork and manufacturing. We partner with customers to solve problems, provide practical advice and develop better solutions.



Focused Range with Category Depth

A curated, VAP led range that goes narrow but deep, delivering complete solutions within focused product categories, backed by genuine specialist knowledge.



Manufacturing Capability

Unlike many distributors, Big River Group manufactures across multiple facilities, including plywood, veneers, steel decking and frame and truss systems, providing greater control over quality, innovation, supply reliability and customer solutions.

Why Customers Choose Big River Group?



Reliable Supply

A national footprint, manufacturing capability and strong supplier partnerships help deliver reliable product availability across changing market conditions.



Expertise

Practical advice, technical expertise and deep product knowledge that help customers achieve better outcomes.



Service

Responsive, flexible and accountable. Big River Group backs local teams to make decisions and remain close to our customers.



Innovation

Continued investment in specialist product innovation, manufacturing capability and value-added solutions that improve customer productivity.



Partnership

Long term relationships with customers, suppliers and communities. We work alongside our customers and partners to create long term value, sustainable growth and shared success.

130+
years of
history.

25
locations across
Australia and
New Zealand.

650+
dedicated
team
members.

One goal: helping our customers build with confidence.

Construction Business Overview

Division	Building Trade Centres	Formwork & Commercial
Focus	Building Products / Residential - General Building - Cladding - Renovations - Fit-out - Frame and Truss Prefabrication - Local Trade Supplier	Commercial and Formwork - Concrete Placement - Site Works - Heavy Construction - Bulk Products - Distribution Centres
Market Segments	- Residential Housing - Multi Residential - Alterations and Additions	- Commercial - Medium Density - Civil / Infrastructure
Customers	- Home Builders - Carpenters - Renovators - Fit-out Trades	- Formworkers - Civil Companies - Concreters - Site Contractors
Current Sites	12 Sites 3 Frame and Truss Prefabrication	4 Sites 2 Steel and Ply Manufacturing

Our Key Suppliers



Note from the Executive General Manager - Construction



This is an exciting time at Big River Construction as we continue to deliver on our vision of becoming Australia's leading building products distribution business for trade customers across our Commercial, Frame & Truss, and Trade Branch networks.

We are proud to employ approximately **371 people across 16 sites nationwide**. Our people are the foundation of our success, bringing industry-leading knowledge, expertise and experience to deliver exceptional service to our customers. Empowered by flexibility and strong local autonomy, our teams are focused on meeting - and exceeding - customer expectations every day.

Our Operations

Building Trade Centres operate across 12 locations nationwide, servicing the residential detached, multi-residential, and alterations and additions markets. Through partnerships with best-in-class suppliers, we provide reliable access to high-quality building products across Australia.

Our **Frame & Truss Prefabrication Manufacturing** plants deliver dependable and responsive solutions for both small builders and large-volume construction customers.

Our **Formwork & Commercial** operations span four capital cities, servicing permanent formwork, civil and heavy construction markets. We also operate three steel rolling manufacturing lines producing **ArmourDeck steel decking** for major commercial projects - further cementing our position as Australia's leading supplier of traditional formwork solutions.

Our Focus

Our business is built around partnerships & relationships across three core pillars:

- **Our Customers** - Delivering local sales excellence supported by national scale
- **Our Suppliers** - Building strong, long-term partnerships
- **Our Team** - Investing in our people as the foundation of our success

As we continue to grow and expand across Australia, our focus remains firmly on building strong partnerships, empowering our people, and delivering outstanding outcomes for our customers.

Helen Awali
Executive General Manager - Construction

FORMWORK AND COMMERCIAL

Mt Druitt

ADDRESS: 89 Kurrajong Avenue
Mt Druitt, NSW 2770

PHONE: 02 8822 5555

ESTABLISHED: 1993

OVERVIEW

The Mt Druitt branch has been servicing the greater Sydney construction market since 1993, becoming a trusted supplier to major commercial formwork operators across the region. The branch also distributes to other Big River Group locations nationally.

KEY CATEGORIES & CUSTOMERS

Mt Druitt specialises in formwork, multi-residential & commercial construction supply. Product categories include formwork, building products, plywood, flooring, cladding and builders' hardware. The primary customer base comprises Sydney's major commercial formwork operators and a growing portfolio of mid-tier building companies.



Projects

1 Taronga Zoo

Structural Plywood, Anti-Slip plywood, Hardwood poles from Grafton Mill, Blackbutt & Spotted Gum rafters, Builders Hardware.

2 Skate Park

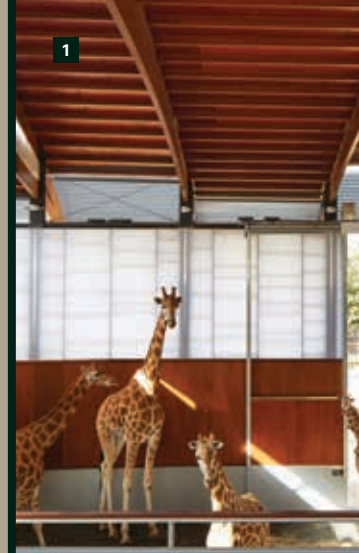
ArmourForm, Formwork LVL & Formwork accessories.

3 Bunnings, Campbelltown

ArmourDeck Steel Decking & Formwork accessories.

4 - 5 Childcare Centre, Oran Park

Hardwood Decking, Treated Pine, Plywood, Sawn Hardwood & Cypress Pine.



FORMWORK AND COMMERCIAL

Meadowbrook

ADDRESS: 45 Ellerslie Road
Meadowbrook, QLD 4131

PHONE: 07 3451 8300

ESTABLISHED: 1987

OVERVIEW

Operating since 1987, the Meadowbrook branch serves the greater Brisbane & South-East Queensland construction market, offering a broad formwork and commercial supply. The branch supports a diverse customer base across the civil, commercial and residential sectors, from major infrastructure to boutique residential developments.

KEY CATEGORIES & CUSTOMERS

Meadowbrook specialises in formwork, commercial building products, flooring systems and AAC panel solutions. Key customers include formworkers, civil contractors, commercial builders, flooring installers and large residential builders.



Projects

1 Coomera Connector:

Products used:

- RedEdge
- DeckPly
- E-form 95×65
- InfillPlus Panels
- Carter Holt Harvey 17mm CD Plywood
- Hardwood F14 & F17

2 - 3 Montaine Park:

Fibre Cement, MaxiWall AAC Panels, timber framing, Doors & accessories.



FORMWORK AND COMMERCIAL

Dandenong South

ADDRESS: 24 Discovery Road
Dandenong South, VIC 3175

PHONE: 03 9586 6900

ESTABLISHED: 1991

OVERVIEW

Since 1991, Dandenong South has serviced Melbourne’s commercial and formwork construction market, supporting large commercial projects with formwork and building products. The drive-through facility provides efficient access for trade and commercial customers across greater Melbourne.

KEY CATEGORIES & CUSTOMERS

Dandenong South specialises in formwork, AAC flooring and walling systems, commercial building products and steel decking. The primary customer base comprises major formwork contractors, medium to large residential builders and commercial construction companies.



Projects

- 1 Homes for Victorians Initiative:**
MaxiFloor, MaxiWall AAC Panels & accessories.
- 2 Stoke Street Project:**
MaxiFloor, MaxiWall AAC Panels & accessories.

- 3 Nunawading Performing Arts Centre - Yarra:**
Hardwood Plywood F17, Doors & accessories, Fibre Cement & Skirting.
- 4 Mentone Aged Care Facility:**
Formwork LVL, Deckply F17, & RedEdge LVL.



FORMWORK AND COMMERCIAL

Welshpool

ADDRESS: 255 Treasure Road
Welshpool, WA 6106

PHONE: 08 9256 7400

ESTABLISHED: 2004

OVERVIEW

Established in 2004, the Welshpool branch services the Western Australian construction market specialising in formwork and civil infrastructure, building relationships with key formworkers and civil contractors, and contributing to the state's key road and infrastructure projects through industry knowledge and operational efficiency.

KEY CATEGORIES & CUSTOMERS

Welshpool specialises in formwork, cladding and supplies building products across multi-residential, commercial and civil infrastructure. The primary customer base comprises major formworkers, civil contractors and commercial construction companies operating across Western Australia.



Projects

1 - 2 Concrete Staircase, WA:

Formwork LVL, DeckPly, Props, Formwork accessories.

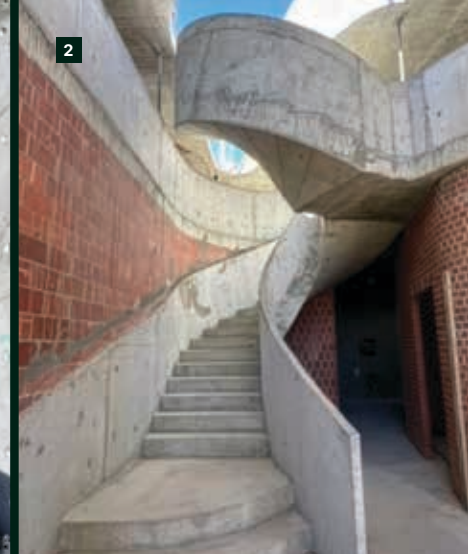
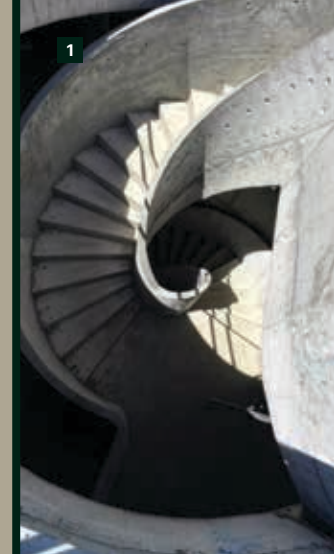
3 - 4 Italfarm - 19 Hammersley Street, Cottesloe:

Formwork LVL, DeckPly, Props, Formwork accessories.

5 Armadale Line Upgrade:

DeckPly, Formwork LVL & Formwork accessories.

This included a large volume of Tie Bar, Nuts and Washers which were all cast into the job.



BUILDING TRADE CENTRES

Aitkenvale

ADDRESS: Corner Anne and Rendle Street
Aitkenvale, QLD 4814

PHONE: 07 4431 2500

ESTABLISHED: 1991

OVERVIEW

The Aitkenvale branch has served Far North Queensland since 1991 and joined Big River Group in 2019. Located in Townsville, the branch is strategically located to supply residential builders, renovators and commercial clients, while supporting formwork and civil projects across the region.

KEY CATEGORIES & CUSTOMERS

Aitkenvale carries a full range of building products, formwork supplies, cladding, flooring, plywood and panels. Key customers include residential builders, renovators, commercial builders and formwork contractors across Far North Queensland.



Projects

1 Bruce Highway Ring Road:

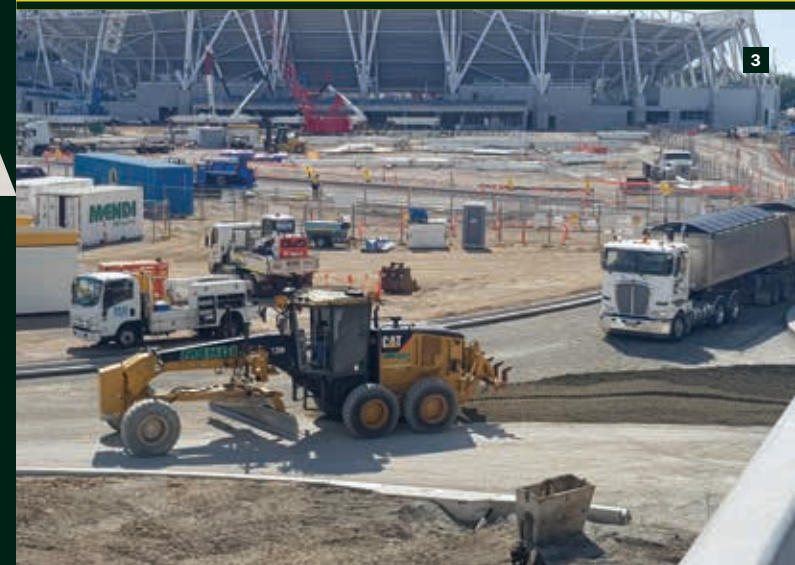
Formwork LVL, RedEdge, InfillPlus, Compressed Fibro, Hardwood Dunnage.

2 Bowen Road Bridge:

InfillPlus, DeckPly, LVL, RedEdge, CD ply, Formwork accessories.

3 Townsville Stadium:

Formply, TruForm, Edgeform, Scaffolding, Formwork accessories, Hardwood, Pine.



BUILDING TRADE CENTRES

Warana

ADDRESS: 10 Main Drive
Warana, QLD 4575

PHONE: 07 5439 1000

ESTABLISHED: 1992

OVERVIEW

The Warana branch has operated on the Sunshine Coast since 1992 and joined Big River Group in 2007, servicing volume project builders and selected commercial projects while acting as a convenient pickup location for formwork and civil customers across South East Queensland, supporting the broader network strategy.

KEY CATEGORIES & CUSTOMERS

Warana supplies a comprehensive range of building products, formwork, flooring, cladding, decking, fit-out and plywood products and primarily serves residential builders across detached and multi-residential segments, with additional support for commercial and formwork customers requiring Sunshine Coast pickup access.



Projects

1 Mooloolaba Wharf Function Centre:
Blackbutt & Spotted Gum ArmourFloor.

2 Adaluma:
DeckPly F17.

3 Culbara:
Cladding, Timber ceilings, Fix-out & Fit-out, DeckPly, LVL & Formwork accessories.

4 Endeavour Prize Home:
Cladding, Decking, Floor systems, Fix-out & final Fit-out.



BUILDING TRADE CENTRES

Hillcrest

ADDRESS: 24 Johnson Road
Hillcrest, QLD 4118

PHONE: 07 3080 2700

ESTABLISHED: 1987

OVERVIEW

Hillcrest has operated since 1987 and joined Big River Group in 2017. Situated in Brisbane's southern corridor, the branch services residential and renovation market, specialising in detached, investment and architectural housing projects, delivering complete solutions from frame through to final fix-out.

KEY CATEGORIES & CUSTOMERS

Hillcrest supplies a broad range of building products across framing, cladding, decking, flooring and fit-out categories. The customer base predominantly comprises residential builders, renovation contractors working across detached, investment and architecturally designed residential projects in the greater Brisbane region.



Projects

1 Chelmer:

Framing, Cladding, Decking, LVL, & all fit-out materials.

2 Saltair Modular:

Cladding & Flooring.

3 Toowong Mosaic:

Millboard Coppered Oak Decking, Joist materials, Decking extras & accessories.



BUILDING TRADE CENTRES

Burleigh Heads

ADDRESS: 11 Central Drive
Burleigh Heads, QLD 4220

PHONE: 07 5522 0624

ESTABLISHED: 1999

OVERVIEW

The Burleigh Heads branch has operated since 1999 and joined Big River Group in 2017. Located in a high-growth region, the branch offers broad product range, technical expertise and quick turnaround times to effectively service small to medium builders and renovation trades.

KEY CATEGORIES & CUSTOMERS

Specialising in alterations, additions and residential building supplies, the branch offers products across cladding, framing, LVL, flooring, doors internal fix-out, panels and specialty timbers such as Accoya and Tasmanian Oak. It services residential builders and trades across the Gold Coast.



Projects

1 - 2 Dylan Lane, Byron Bay:

Accoya Cladding, Accoya Decking, Tas Oak T&G Flooring, Tas Oak Feature Ply, Blackbutt Screening, Stair Material, Ezitrim Mouldings, Hume Doors, Framing Timber & LVL.

3 - 4 Mermaid Waters:

Big River 189mm Raw Overlay, Spotted Gum, Doors & accessories.

5 Ozone Townhouses:

Cladding, Framing Timber, LVL, DeckPly, MaxiWall, Flooring, Doors, Internal Fix-out, Trims & Stair Treads.



BUILDING TRADE CENTRES

Albion Park

ADDRESS: 3 Durgadin Drive
Albion Park Rail, NSW 2527

PHONE: 02 4235 7000

ESTABLISHED: 1989

OVERVIEW

The Albion Park Rail branch has operated in the Illawarra region since 1989 and joined Big River Group in 2021. The branch services the Wollongong and South Coast of NSW construction market, supporting residential, renovation and commercial projects, including specialised formwork customers.

KEY CATEGORIES & CUSTOMERS

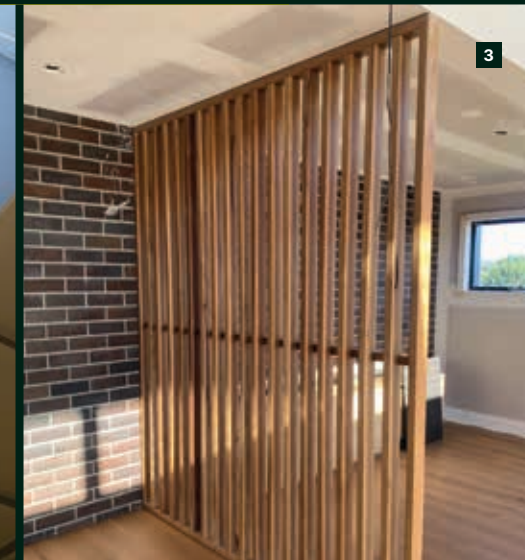
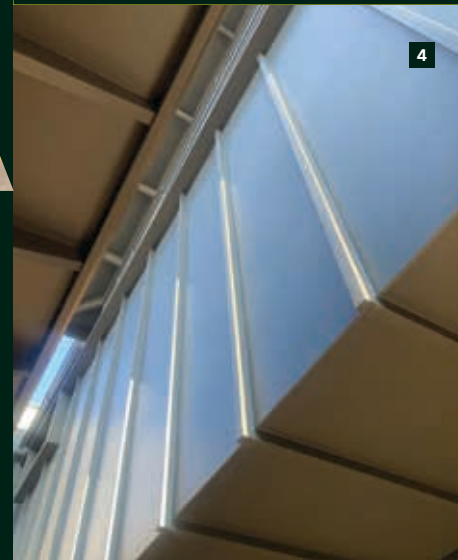
Albion Park specialises in building, trade and renovation supply across residential and commercial segments, offering products including cladding, flooring, decking, particleboard, treated pine, hardwood, framing timber, panels and fix-out materials. Key customers include residential builders, renovation trades, commercial construction companies and formwork contractors.



Projects

1 - 2 Hoskins Building - Illawarra Grammar School:
Abodo Cladding, Secura Flooring, Particleboard,
Hardwood Decking, H3/H4 Treated Pine, T&G Flooring.

3 - 4 3-Sixty:
Cladding, European Oak Tan Flooring, New Gen
Spotted Gum Flooring, Handrails & Internal screens.



BUILDING TRADE CENTRES

Hume

ADDRESS: 13 Sheppard Street
Hume, ACT 2620

PHONE: 02 6260 1366

ESTABLISHED: 1962

OVERVIEW

The Hume branch, one of Big River Group's longest established locations, has operated since 1962 and joined the Group in 2017. Servicing the ACT market, the branch supports residential and commercial construction across Canberra, including housing, multi-residential and formwork projects.

KEY CATEGORIES & CUSTOMERS

Hume carries a broad range of building products across structural, cladding, doors, hardware and fix-out categories, including pine framing and formwork products. The primary customers include housing and multi-residential builders, fit-out trades and major formwork contractors across the ACT and surrounding regions.



Projects

- 1 The Borough:**
Oblique Cladding, Brickies hardware.
- 2 - 3 Shine:**
Internal & External Doors & Hardware,
Fix-out materials.
- 4 Laros Passive:**
MGP10 Pine, Hume Doors, Skirting,
Door Handles & accessories.



BUILDING TRADE CENTRES

Breakwater

ADDRESS: 15-17 Leather Street
Breakwater, VIC 3219

PHONE: 03 5223 2888

ESTABLISHED: 1977

OVERVIEW

The Breakwater branch has served the Geelong and regional Victorian market since 1977 and joined Big River Group in 2018. As one of the larger locations, the site supplies prefabricated structural solutions and trade building products, supported by recent frame and truss plant upgrades.

KEY CATEGORIES & CUSTOMERS

With frame and truss manufacturing capabilities, Breakwater specialises in new builds and extensions, including roof trusses, wall frames, flooring, cladding and formwork, primarily servicing small to medium residential builders and custom home builders across the greater Geelong region and surrounding Victorian regions.



Projects

- 1 Hamlan Homes:**
Wall Framing, Roof Trusses & Exposed Trusses.
- 2 Evans Building Group project:**
Wall Framing & Roof Trusses.
- 3 Vestbuild:**
Wall Framing & Roof Trusses.



BUILDING TRADE CENTRES

Edinburgh North

ADDRESS: 7 Kingstag Crescent
Edinburgh North, SA 5113

PHONE: 08 8255 5577

ESTABLISHED: 2002

OVERVIEW

The Edinburgh North branch has been operating in Adelaide's northern corridor since 2002 and joined Big River Group in 2017. The branch services residential and commercial markets across South Australia, supplying a comprehensive range of building products to support local construction activity.

KEY CATEGORIES & CUSTOMERS

Edinburgh North specialises in timber frame and truss, cladding, flooring, and second fix products and primarily supports small, medium and large builders across residential and commercial projects throughout South Australia.



- \ Building Supplies
- \ Timber Frame & Truss
- \ Cladding
- \ Doors & Hardware
- \ Formwork



Projects

1 Rabbit Hole Winery:
Formply, DeckPly, LVL.

2 Structural Building Products:
Tillings Smart Joists, LVL.

3 Paradise Interchange:
LVL, DeckPly, Z Bar.

4 Glenelg Esplanade E!GHT:
Armourply 12mm and 5mm, LVL.

5 Dutschke House:
Timber Frame & Truss, MaxiWall,
Doors & Door Hardware.

6 LaVida Homes:
Timber Roof Trusses,
Wall Frames.



BUILDING TRADE CENTRES

Dry Creek

ADDRESS: 142 Cavan Road
Dry Creek, SA 5094

PHONE: 08 8203 2933

ESTABLISHED: 1950s

OVERVIEW

The Dry Creek branch has served the South Australian market for over 70 years and joined Big River Group in 2020. As one of the largest branches, Dry Creek operates a frame and truss manufacturing and prefabricated wall frame plant, supporting residential and commercial construction.

KEY CATEGORIES & CUSTOMERS

Dry Creek specialises in timber frame and truss manufacturing and prefabricated wall frame, and primarily services small to large builders across residential, medium density and commercial projects across South Australia.



Projects

1 Dry Creek Frame & Truss Prefabrication Manufacturing Facility

2 DJ Developments Project at Tranmere

3 - 4 Tandem Valo Townhouses:
Seven double-storey dwellings - supplying prefabricated walls, floor trusses & roof trusses.



BUILDING TRADE CENTRES

Bellevue

ADDRESS: 30 Clayton Street
Bellevue, WA 6056

PHONE: 08 9274 8077

ESTABLISHED: 1980s

OVERVIEW

The Bellevue branch has been operating in Perth's Eastern Suburbs since the 1980s and joined Big River Group in 2019. The branch services the metropolitan market and plays an important role in Big River Group's Western Australian network, supporting residential construction and renovation activity.

KEY CATEGORIES & CUSTOMERS

Bellevue specialises in wall frame, roof trusses, cladding and flooring, offering products including ArmourForm, DeckPly, LVL, particleboard flooring, structural timber, and specialty materials. Key customers include small to medium residential builders and renovation contractors across the Perth metropolitan region.



Projects

1 - 2 Gage Road Brewery:

ArmourForm, DeckPly F17, H2/H3 Pine Framing, LVL, Particleboard Flooring, F7 Structural Timber, F8 Imported CD Plywood, Jarrah Bushpoles De-barked & sanded, Duraliner, Weatherboard, CSR Wallboard, Primed Losp Finishing Boards.

3 - 5 Baillie Hill

Hospitality Redevelopment:

Structural Pine, LVL, Cladding, Primed Pine Mouldings, Merbau Glulam's & Posts, Jarrah Decking & Hardware.



BUILDING TRADE CENTRES

Somerton

ADDRESS: 35-39 Freight Drive
Somerton, VIC 3062

PHONE: 03 9401 1033

ESTABLISHED: 1965

OVERVIEW

The Somerton branch has operated in Melbourne's northern suburbs since 1965 and was acquired in 2022. As the flagship Cladding Centre, the branch services residential construction across greater Melbourne and also home to a dedicated showroom showcasing Big River Group products alongside a curated selection of leading supplier offerings for customers, specifiers and trade partners.

KEY CATEGORIES & CUSTOMERS

Specialising in residential home supply and cladding while offering products such as AAC panels, LVL, framing timber, cladding, treated pine, and general building products. Key customers include small to large residential builders across new builds and renovation projects in the greater Melbourne market.



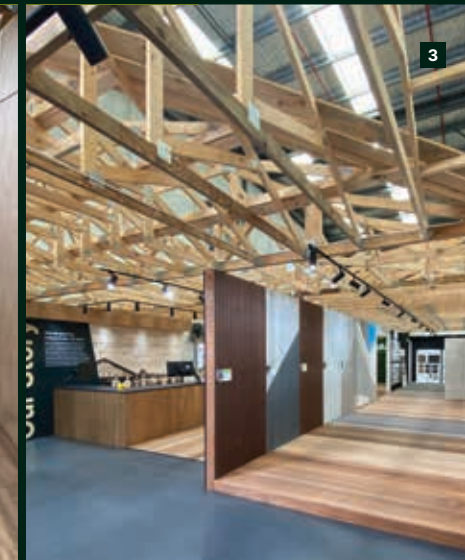
Projects

1 - 2 Prospec Construction, Eden Park:

MaxiWall, LVL Framing, Linea Cladding,
Primed Treated Pine, Hardwood entry doors.

3 - 4 Somerton Showroom:

Showroom featuring a range of Big River
Group products, along with a range of
leading suppliers.



BUILDING TRADE CENTRES

Johns Building Supplies

ADDRESS: 205 Star Street
Welshpool, WA 6106

PHONE: 08 9362 4744

ESTABLISHED: 1982

OVERVIEW

Johns Building Supplies has been a trusted trade supplier in the Western Australian market since 1982 and was acquired by Big River Group in 2025. With a strong reputation and established relationships, it services Perth metro and broader regional markets across residential, commercial and modular construction segments.

KEY CATEGORIES & CUSTOMERS

Johns Building Supplies offers a broad range of products across cladding, fibre cement, structural timber, engineered wood, plasterboard, insulation, doors, brickie hardware, cement and internal fit-out. The primary customer base comprises residential builders, subcontractors and commercial customers across Perth and regional Western Australia.



Projects

1 Containers for Timor:

Containers of donated clothing, educational supplies, household items and uniforms to communities across East Timor since 2011.

2 Updated Signage:

Updating internal and external signage to reflect the acquisition of Johns Building Supplies.

3 - 4 JBS Open Day:

Staff, suppliers and customers at our 'JBS Open Day' in May 2026.



Panels Business Overview

Division	Panels
Focus	Decorative and technical panel solutions for the trade - Architectural / Decorative - Fit-out - Technical - Wholesale - Panel Distribution
Market Segments	- Residential Housing - Alterations and Additions - Commercial - OEM
Customers	- Cabinet makers - Fit-out trades - Architects / designers - OEM
Current Sites	9 Sites 4 Panels Manufacturing



Our Key Suppliers



Note from the Executive General Manager - Panels



I'm pleased to reflect on another year of strong progress across our Panels division as we continue to strengthen our position in the decorative and value-added panel market across Australia and New Zealand.

Over the past year, we have invested in product innovation, supplier partnerships and operational capability to deliver greater value to our customers. Key highlights include the successful launch of the **Selectz Decorative Panels** collection, our premium LuxePanels range, the introduction of **Authentix** - our premium natural timber veneer brand — and the **Create HPL Australian Collection**, expanding our decorative surfaces offering to architects, designers and manufacturers.

These product platforms are central to our strategy of growing our **Value Added Products (VAP)** portfolio - delivering enhanced performance, design flexibility and improved profitability for both our customers and our business.

Supplier partnerships remain a cornerstone of the Panels division's growth strategy, with relationships deepened significantly - securing exclusive distribution agreements across several

key ranges and working in close collaboration with leading international and domestic manufacturers to ensure consistent supply, product availability and continuous product development.

Operationally, we have focused on improving collaboration across our network of sites and facilities, continuing to optimise production capabilities in **Grafton, Campbellfield, Penrose and Crestmead**, while our branch network across Australia and New Zealand provides strong market reach and customer support.

Looking ahead, we remain focused on expanding our presence in high-value decorative panels, timber veneers and specialised panel solutions. A key part of this is the launch of Ausply - our national plywood platform that brings together our locally manufactured products from Grafton and our imported ranges under one clear, unified brand. Our heritage in plywood and timber manufacturing, combined with our growing VAP range, positions us strongly to support architects, manufacturers and builders across a wide range of applications.

Our goal is clear - to grow ahead of the market by delivering innovative products, strong service and reliable supply. I would like to thank our suppliers, branch teams and manufacturing staff for their continued contribution, and I look forward to continued growth in the years ahead.

Scott Barclay
Executive General Manager – Panels

BIG RIVER PANELS

Grafton

ADDRESS: Trenayr Road, Junction Hill
Grafton, NSW 2460

PHONE: 02 6644 0900

ESTABLISHED: 1960

OVERVIEW

The Grafton facility, operating since 1960, is Big River Group's primary manufacturing site and a cornerstone of its timber and panel capability. Located in northern New South Wales, Grafton manufactures a broad range of plywood, veneer, engineered beam and speciality timber products, supplying the national branch network and customers across Australia.

KEY CATEGORIES & CUSTOMERS

Grafton specialises in high-value decorative and architectural panel products, engineered beams, bridge decking and speciality timber components. The facility services a diverse customer base including veneer customers, formworkers, resellers, Big River Group branches, councils, forestry, road authorities and infrastructure bodies across Australia.



Projects

1 Bottlebrush Creek Road:
Girders, Kerbing, Headstocks & Corbels.

2 Port Macquarie Koala Hospital & Wild Breeding Centre:
Curved beams & bridge decking used as rood & subfloor.

3 - 4 Grafton Kitchen Cabinetry:
ArmourCab in Blackbutt used throughout this kitchen fit-out.



BIG RIVER PANELS

SLQ - Crestmead

ADDRESS: 173-175 Magnesium Drive
Crestmead, QLD 4132

PHONE: 07 3803 6755

ESTABLISHED: 1977

OVERVIEW

SLQ Crestmead has been operating since 1977 and joined Big River Group in 2024. Based in Brisbane's southern corridor, the facility combines panel supply, manufacturing, assembly and installation services, specialising in laminated panels and commercial joinery solutions for niche markets.

KEY CATEGORIES & CUSTOMERS

Crestmead supplies laminated panels and provides manufacturing and installation services, including washroom partitions and commercial joinery. The primary customer base comprises wardrobe suppliers, caravan and RV manufacturers, cabinet makers, coffin manufacturers and commercial fit-out operators across Queensland and beyond.



Projects

1 Creek Street, Brisbane:

Office city refurbishment. Manufactured & installed kitchenette, tables & bench lounge seat.

2 Field of Dreams Commercial Factory, Swanbank:

New factory fit-out. Manufactured & installed lockers for staff amenities.

3 Wickham Terrace, Brisbane:

Office city refurbishment. Manufactured curved kitchen bench, cupboards, bench table with cylindrical base legs & built planter boxes.

4 Harbour Town Shopping Centre, Biggera Waters:

Shopping centre amenities refurbishment. Manufactured and installed bathroom vanities.



BIG RIVER PANELS

Penrose

ADDRESS: 117 Hugo Johnston Drive, Penrose
Auckland, 1061 New Zealand

PHONE: +64 9 579 5726

ESTABLISHED: 2002

OVERVIEW

The Penrose facility is Big River Group's New Zealand distribution and contract manufacturing operation, located in Auckland's Penrose industrial precinct. Established in 2002 and acquired in 2019, the site services the New Zealand commercial interiors and exterior cladding market.

KEY CATEGORIES & CUSTOMERS

Penrose specialises in commercial interior and exterior cladding panel, contract veneer pressing and painting services. The primary customer base comprises specifying architects, main contractors and specialist installers working across commercial interior and exterior cladding applications in New Zealand.



Projects

**1 Toi Manawa Kīngi Kāreti,
King's College's Performing
Arts Centre:**
15mm Firesafe Décorply™
Plywood with multigroove and
Custom Decor Slats in Blonded
Satin finish.

**2 30 Māhuhu Crescent –
Ignite Architects:**
American Walnut crown cut
veneer on Black Firesafe MDF,
incorporating HR727 perforations.

**3 Karori Normal School
Redevelopment:**
Trespa® Meteon® Uni Colours
in a satin finish.



TIMBERWOOD PANELS

Campbellfield

ADDRESS: 76-106 National Boulevard
Campbellfield, VIC 3061

PHONE: 03 8301 1300

ESTABLISHED: 2008

OVERVIEW

Timberwood Panels Campbellfield facility has operated in Melbourne's northern industrial precinct since 2008 and joined Big River Group in 2021. Operating under the Timberwood Panels brand, the site provides manufacturing and distribution services, making it a key panel supply hub for Victoria.

KEY CATEGORIES & CUSTOMERS

Campbellfield specialises in decorative veneer panels and architectural timber panels, offering engineered and speciality panel products across a range of species and finishes for manufacturing, commercial and residential applications. The primary customer base comprises cabinet makers, shopfitters, furniture manufacturers, builders and joiners across Victoria.



Projects

1 Bass Coast Farmhouse:

Mismatched Spotted Gum Cross Grain.

2 Brunswick East:

Yarrawalnut.

3 The Oaks:

Oak.

4 AJS Cabinet:

Blackhole Blackbutt.

5 MBC Creations:

Byron Blackbutt.



TIMBERWOOD PANELS

Dandenong

ADDRESS: 185 Hammond Road
Dandenong South, VIC 3175

PHONE: 03 8780 4666

ESTABLISHED: 2010

OVERVIEW

The Dandenong branch operates as an office and showroom facility in Melbourne's south-eastern industrial precinct, serving the Victorian panels market since 2010. Acquired in 2021, the site showcases the full range of Timberwood Panels products for commercial and residential applications.

KEY CATEGORIES & CUSTOMERS

Dandenong specialises in architectural and speciality interior panel solutions, including decorative surface products for commercial and residential applications. With a strong focus on fit-out and architectural applications, the primary customer base comprises of cabinet makers, shopfitters, furniture makers, builders and joiners across Victoria.



Projects

1 Koorie Heritage:

ArmourPanel Spotted Gum - wall lining, ceiling & joinery.

2 Naarm Ngarrgu Library:

ArmourPanel Spotted Gum - library & community services building.

3 Berninneit Cultural and Community Centre:

ArmourPanel Blackbutt - foyer, auditorium, community service rooms.

4 Asics Knox City:

Light Beton Urban - shop facade, entry & joinery clad.

5 New Street Brighton Home:

Master Oak Elegant Blackbutt - kitchen & built in joinery.



TIMBERWOOD PANELS

Beard

ADDRESS: 2 Copper Crescent
Beard, ACT 2620

PHONE: 02 6293 8555

ESTABLISHED: 2016

OVERVIEW

The Beard facility serves the ACT panels market as a Timberwood Panels distribution operation. Established in 2016 and acquired in 2021, the branch supplies clients across the ACT and surrounding region with panels and the broader product range.

KEY CATEGORIES & CUSTOMERS

Beard specialises in decorative and architectural panel distribution for commercial and residential applications. The primary customer base comprises cabinet makers, shopfitters, furniture manufacturers, builders and joiners across the ACT and surrounding New South Wales regions.



Projects

- 1 Thredbo Hut:**
Tallowwood Quarter Cut Veneer. (Architecture by Myson+Berkery Architects).
- 2 Black Beauty:**
Cleantouch Black.

- 3 Mediterranean Vibe:**
American Oak Crown Cut Whitewash.
- 4 Kross House:**
ArmourPanel Feature Grade Blackbutt.



TIMBERWOOD PANELS

Brendale

ADDRESS: 2-4 Bailey Court
Brendale, QLD 4500

PHONE: 07 3205 9182

ESTABLISHED: 2006

OVERVIEW

The Timberwood Panels Brendale facility has operated in Brisbane's northern suburbs since 2006 and joined Big River Group in 2021. The site functions as a distribution hub for Queensland, supporting commercial and residential panel supply across Brisbane and surrounding regions.

KEY CATEGORIES & CUSTOMERS

Brendale specialises in architectural and decorative panel for commercial and residential applications, offering products such as ArmourPanel and ArmourCab species-specific timber panels, and acoustic ceiling panel solutions. Their customer base includes cabinet makers, shopfitters, furniture manufacturers, builders and joiners across Queensland's construction and fit-out sectors.



Projects

1 443 Queens Street Executive Apartments – 266 room apartment building: Feature Grade Blackbutt & American Oak Veneered board – Joinery and Cabinetry.

2 Country Road – Brisbane: ArmourPanel Spotted Gum and ArmourCab Spotted Gum.

3 Waltzing Matilda Building – Winton Queensland: Acoustic ceiling panels.



TIMBERWOOD PANELS

Smeaton Grange

ADDRESS: Unit 2, 39 Topham Road
Smeaton Grange, NSW 2567

PHONE: 02 9646 2777

ESTABLISHED: 1993

OVERVIEW

The Smeaton Grange branch has operated in Sydney's south-west since 1993 and joined Big River Group in 2022. With a strength in stage and set production applications, the site provides speciality plywood and panel products, cut-to-size racking services and raw board supply to a range of commercial and creative industry clients.

KEY CATEGORIES & CUSTOMERS

Specialising in speciality plywood, cut-to-size panels and architectural and decorative panel. Key customers include cabinet makers, shopfitters, furniture manufacturers, builders and joiners across commercial, residential and creative industry sectors.



Projects

1 St Joseph Catholic Primary School:
Hoop Plywood.

2 - 3 Manning St Office:
ArmourPanel.



PLYTECH PANELS

Auckland

ADDRESS: 26 Business Parade, North Highbrook
Auckland, 2013 New Zealand

PHONE: +64 9 573 5016

ESTABLISHED: 1991

OVERVIEW

The Auckland branch, established in 1991 and acquired in 2019 under the Plytech Panels brand, is Big River Group's primary New Zealand distribution operation and supports New Zealand market presence. Located in Highbrook, the branch supplies a range of panel and plywood products across commercial, residential, transport and engineering sectors.

KEY CATEGORIES & CUSTOMERS

Auckland specialises in panel and plywood distribution for commercial, residential, transport, engineering and civil construction applications. The primary customer base comprises architects, builders, joiners, cabinet makers, motorbody builders and engineers across New Zealand's commercial and residential construction and engineering markets.



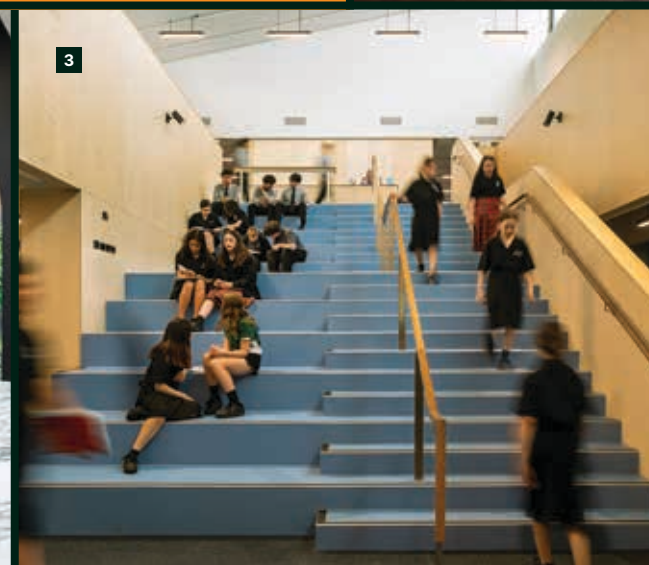
Projects

1 Wai Ariki Hot Springs:
Birch Décor – Oak.

2 Kamo College:
Create HPL.

3 Te Aratai College:
Birch Elite.

4 Mount Eden Kitchen:
Polaras Black, Dura Oak – Elegant
Black and Create HPL – Kina.





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